

Grow

### ANNUAL REPORT 7.1.16 - 6.30.17

# mission

The mission of NYJTL is to develop the character of young people through tennis and education for a lifetime of success on and off the court.

vision

NYJTL's vision is to enable youth to Grow with the Game.

impact

Life skills gained through tennis and education are the catalyst for longterm achievement.

NYJTL program participant Pierre Ntonga, as featured in *The New York Times* April 18, 2017 article "Cameroonian Siblings Find a New Interest (Tennis) in a New Land."





### strategic plan

#### THE FOUR STRATEGIC IMPERATIVES

NYJTL is the leading youth tennis and education organization in the nation. In June 2017 following extensive research, the Board of Directors adopted a strategic plan with four imperatives.



#### **ENGAGEMENT**

Deepening school partnerships, maximizing the community tennis footprint, and fulfilling the vision of the Carv Leeds Center for Tennis & Learning

#### **TENNIS ACHIEVEMENT**

Strengthening the NYJTL pathway to provide programs to fully connect beginner, intermediate, and advanced play opportunities



#### **ACADEMIC SUCCESS**

Integrating NYJTL best practices through all programming and tracking its impact



#### **EDUCATION** Incorporating

character education throughout all youth programming and professional staff development



### **CHARACTER**

### dear nyitl friends and family,



George Guimaraes

Martin Goldberg

NYJTL has its game plan in place to empower youth to Grow with the Game with ambitious five-year strategic goals and the completion of the Cary Leeds Center for Tennis and Learning in the Bronx.

NYJTL believes that the life skills gained through tennis provide a powerful pathway to academic achievement and has set the bar high, providing the most impactful programs and services to benefit the youth of New York City. The Cary Leeds Center in Crotona Park in the Bronx is at the heart of much that we do. It's a world-class tennis and community center, with classrooms for year-round multi-disciplinary learning that positions NYJTL to achieve its mission developing the character of young people for a lifetime of success on and off the court.

In April, more than 300 distinguished guests and community leaders celebrated the final phase of the \$26.5 million Cary Leeds Center with the dedication of the Victor Kiam and Pershing Square Stadium Courts, and the Dalia and Larry Leeds Viewing Bridge overlooking this magnificent facility. Looking ahead, plans include bringing back professional tennis tournaments to the Bronx, offering a courtside view of the tennis world for the enjoyment of the community.

The need has never been greater and our staff has never been more motivated. It's a privilege to serve the children of New York City and we're proud to be your neighbor.

Most sincerely,

George Guimaraes President & CEO

Martin Goldberg Chairman

# by the numbers

### 26,500

hours of annual academic support services provided annually to underserved youth

# 6,000

new books distributed to NYJTL students through the Disney and First Book partnership 75,000 kids reached through tennis training for physical education instructors at schools

### free tennis locations throughout all five boroughs of New York City

STAURUM COURT IN

46 years of continuous service

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## programs



### Volley Against Violence

NYJTL piloted the Volley Against Violence program, connecting NYPD Precinct 42 officers in the Bronx with children by offering tennis and education programming at the Cary Leeds Center. This program was designed to improve perceptions and relationships among youth, police, and residents in a fun and safe setting.



### ACES AFTERSCHOOL PROGRAM 3,500 PARTICIPANTS

NYJTL administers comprehensive afterschool programs in 28 locations throughout NYC, operating from 3:00 – 6:00 pm daily, providing an engaging environment for children during these critical hours.

#### COMMUNITY TENNIS PROGRAM 6,500 PLAYERS

Youth ages 5-18 receive tennis instruction from trained coaches in schools and public parks in all 51 New York City council districts. Equipment is provided free of charge for use on site, and all ages are invited to participate in tournaments and events.

#### SCHOOL TIME TENNIS PROGRAM 65,000 SCHOOL CHILDREN

NYJTL offers training sessions six times annually for Physical Education teachers to learn the fundamentals of teaching tennis, including drills and games, during physical education class time in cooperation with the NYC Department of Education.

#### ADVANCED TRAINING PROGRAM 100 ADVANCED PLAYERS

The NYJTL Advanced Training Program, which is designed for high performance athletes with aspirations to play at the collegiate level, operates at the Cary Leeds Center. Tryouts are held throughout the year and are open to all players. Those selected receive individualized instruction from the Cary Leeds Center coaching staff.

# partners



### Uniqlo

NYJTL partnered with Uniqlo for the #BringTheLove campaign leading up to the US Open. This social media fundraising effort generated \$25,000 for programs. Uniqlo also featured NYJTL in its Fifth Avenue flagship store.

#### **USTA EASTERN**

In partnership with USTA Eastern, NYJTL implemented the Family and Community Engagement Series (FACES) at the Cary Leeds Center during 2016-17. FACES welcomes families from the South Bronx to participate in tennis, healthy living, and financial literacy programs.

#### **TENNIS CHANNEL**

NYJTL students aspiring to become future media professionals utilized the Tennis Channel Broadcast Lab and equipment donated by Tennis Channel to cover the Cary Leeds Stadium Dedication in April 2017 conducting an interview with Billie Jean King that appeared in a segment on Tennis Channel's national "Court Report."

#### WOMEN'S SPORTS FOUNDATION

With the official opening of the Billie Jean King Clubhouse of the WSF, NYJTL extended its multi-year partnership with the Women's Sports Foundation. The GoGirlGo! curriculum continues to be the cornerstone of NYJTL's young leadership and empowerment efforts.

#### DISNEY

NYJTL built upon its partnership with Disney, which resulted in distribution of more than 6,000 books to NYJTL participants from the nationally acclaimed First Book program.

#### **BASELINE PARTNERS**

NYJTL is grateful for the continuing support of key partners: CITRS (Character, Integrity, Trust, Relationships, Success), NYC DOE (Department of Education) and DYCD (Department of Youth and Community Department), and USTA Foundation (National Junior Tennis and Learning Network.)

# events



### Lego Robotics Competition

ACES Afterschool students from IS 228K and PS 100X eagerly participated in the February LEGO Robotics Competition combining problem-solving and creativity. IS 228K participants excelled, reaching the semifinals of the competition, which is designed to introduce children to science and technology in a "sporty way." URNI

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#### CHASE RETURN THE SERVE

In July, the third annual Chase Return the Serve event entertained more than 150 children at the Cary Leeds Center. In partnership with the USTA Foundation and Chase, NYJTL hosted a day of exercise, tennis, zumba, and arts and crafts with a focus on healthy living. Through the USTA Foundation, Chase provides a grant to facilitate additional free NYJTL youth programming throughout the year.

#### MAYOR'S CUP

The 29th Annual Mayor's Cup brought together more than 600 participants and teams from 160 public, private, and parochial schools representing elementary, middle school, and high school divisions. The competitions were held at the newly completed Cary Leeds Center in early June. Comprised of 14 events, the Mayor's Cup is the largest annual free interscholastic tournament in the nation. Beacon High School has the honor of holding both the Girls' and Boys' Varsity titles.

#### FALL FESTIVAL

This annual autumn event held on Columbus Day brought hundreds of children out for tennis fun and fall joys such as pumpkin picking and decorating, face painting, and other treats.

#### **TENNIS NIGHT WITH DAD**

With the support and active involvement of Bronx Borough President Ruben Diaz, Jr., Tennis Night with Dad, held at the Cary Leeds Center in May, was a familybuilding experience where parents and children spend time bonding and playing tennis.

#### ARTHUR ASHE KIDS' DAY

In order to continue to cultivate love and passion for the sport of tennis and all the benefits it brings to a child's life, NYJTL brings hundreds of children from its programs out to the US Open to enjoy the activities and fun.

#### ACES YOUTH EVENTS

With a curriculum focused on character education, academics, and multi-disciplinary learning, NYJTL afterschool participants enjoyed celebrations in DOE schools, including a STEM Expo, a Youth Leadership Summit, and a Performing Arts Showcase.

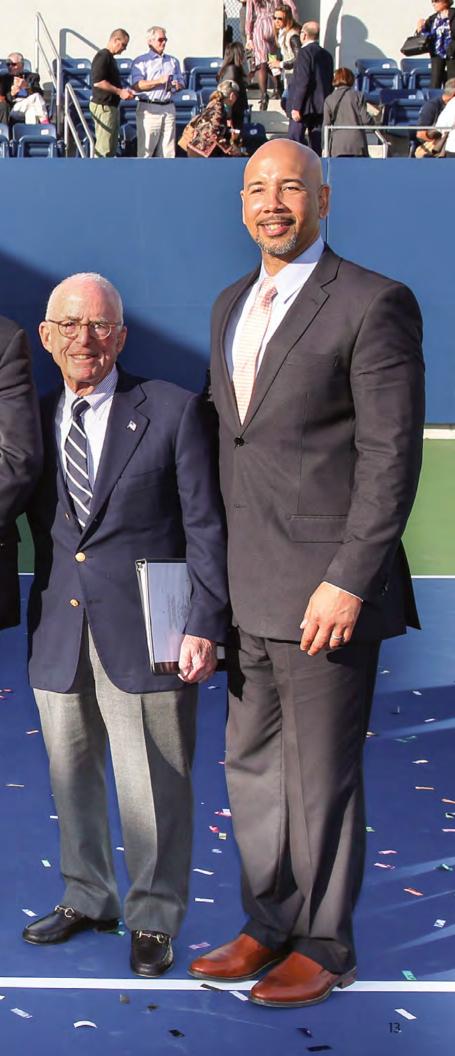
# dedicated to serving

### Stadium Dedication

On April 9, 2017, NYJTL celebrated the completion of the final stage of construction of the Cary Leeds Center for Tennis & Learning in Crotona Park. With the dedication of the Victor Kiam and Pershing Square Stadium Courts and the Dalia and Larry Leeds Viewing Bridge, the Cary Leeds Center can host more than 800 spectators for major amateur and professional tennis tournaments.

Photographed above: Bill Ackman, Tory Kiam, Martin Goldberg, Larry Leeds, Billie Jean King, George Guimaraes, John Rosenwald and Bronx Borough President Ruben Diaz, Jr.

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### 30,000 children live within a three-mile radius

6,000 hours of free tennis court time provided annually to underserved youth

### 365

day-per-year commitment to engaging and educating parents and families

BILLIE JEAN KING CLUBHOUSE OF THE WSF

# cary leeds center

The \$26.5 million Cary Leeds Center for Tennis & Learning is the flagship home of NYJTL. The award-winning facility includes a two-story 12,000 square foot clubhouse with classrooms, access to 20 courts, and two stadium and exhibition courts, which seat up to 800 spectators.

2 tennis courts available including 10 covered in winter months and two stadium courts

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5 full-time staff members committed to providing worldclass tennis instruction for all A CONTRACTOR

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# fundraising

### Leadership Luncheon

For over 30 years, thanks to the generosity of the Benenson family who has underwritten expenses of the luncheon, 100 percent of the luncheon proceeds have directly supported NYJTL programs. The 2016 Leadership Luncheon celebrated two living legends, Nick Bollettieri and former New York City Mayor David Dinkins, both of whom have been lifetime supporters of NYJTL since its founding in 1971. Eighth graders from the MS 241 Aces Afterschool Program read their poems on leadership and growth to event attendees.

#### SUMMER GALA

NYJTL's Annual Summer Gala at the Boathouse in Central Park attracted more than 500 VIPs and young professionals for an August evening of dancing and dining, raising \$200,000 in 2016.

#### **DOUBLES BY THE DUNES**

"Serious tennis, serious fun" is the mantra for the annual NYJTL Doubles by the Dunes tournament co-chaired by NYJTL Board members Kyle Kliegerman, Rob Rahr, and Matthew Snyder. The doubles competition yielded \$100,000 in donations to NYJTL programs in 2016.

#### **REMEMBERING DALIA LEEDS**

The Dalia Leeds Memorial Foundation was established following her passing in 2016 to ensure that free quality tennis instruction will continue to be provided in perpetuity to underserved children.

#### NYJTL NEXT

The mission of NYJTL Next is to develop the next generation of NYJTL leaders through volunteer and service opportunities for young professionals. Currently, there are more than 200 committed supporters in the NYJTL Next network.



Larry Leeds and family members remember mother Dalia and son Cary on the day after what would have been Cary's 60th birthday.

#### \$250,000-\$500,000

First American Title Insurance Company of New York

#### \$100,000-\$249,999

Deutsche Bank Wendy and Douglas Eisenberg Gray Foundation Latham & Watkins LLP Leeds Family Foundation USTA Eastern

#### \$50,000-\$99,999

Arnhold Foundation Frances and Benjamin Benenson Foundation DI A Piper **Evercore Partners** First Protocol at Goldman Sachs Scott Friedman Moore Capital Management Women's Sports Foundation

#### \$25,000-\$49,999

Louise B. and Edgar M. Cullman Foundation Fric Hada The Marian B. and Jacob K. Javits Foundation Elena and Tory Kiam Jeremy Kramer Polly Scott and James Maher Mayer Brown LLP First Nationwide Title Agency Mara and Ricky Sandler UNIQLO US **USTA Foundation** 

#### \$10,000-\$24,999 William A. Ackman

Charles Bronfman Jonathan Brooks Henry Buhl David Cordish John de Neufville William Dempsey Cheryl and David Einhorn Phil Eisenberg Elsie Lee Garthwaite Memorial Foundation Rachel Hall Greg P. Hemphill Aaron Jungreis Junior Tennis Foundation George Landegger Deborah Slaner Larkin Arlene and Mitchel Maidman The Malkin Fund, Inc. Hermione and Sidney Migdon Samuel I. Newhouse Foundation, Inc. Steven Newhouse Brien O'Brien Edward Pantzer Paul, Weiss, Rifkind, Wharton and Garrison LLP Jill and Mark Rachesky Carol Rahr Susan and Evan Ratner May and Samuel Rudin Family Foundation, Inc. Stephen B. Siegel Paul Taubman The Thompson Family Foundation Verizon Foundation Rosemary T. Vrablic

David Weinreb Wells Fargo Bank Karen and Robert Williams

#### \$5,000-\$9,999

Tracy Springer and Rick Antonoff Peggy and John M. Bader Bank of America Robert Bellick Bloomberg L.P. Mr. and Mrs. Jason Boxer Barry Brooks Emily Carman Citi Corporate Philanthropy Sharon Davis Estreich and Company, Inc Jon Flint Russ Flynn Ellen and Alan Grad Jeff Himawan Laurie Lindenbaum and Bob Horne Syde Hurdus Foundation Carl Icahn Lisa Konsker Lakeshore Sport and Fitness Stephanie and Joseph LaNasa Kenneth G. Langone Jill Oberlander and Larry Penn Paola Penarete Bruce Manson Paula Marshall Matthijssen Business Systems David J. Mazzullo Jeremy Mindich Morgan Stanley Beth and Joshua Nash Newmark Knight Frank

Yvonne and Leslie Pollack Family Foundation Deepak Raj RBC Capital Markets, LLC **Related Companies** Valerie and Steven Rifkin Andrew Rosen Jasnit Singh **Kimberly Smith** Tennis Channel Marjorie and Clarence E. Unterberg Foundation USTA Audrey Weil Stuart Weitzman

#### \$2,500-\$4,999

Selim and Luna Benardete Charitable Fund Lynne Bermont Michelle Botticelli Anne and Jeb Boucher Kathrin Brown and William Schwarzschild Tory Burch Yvonne Buysman Carroll Gardens Plumbing Supply Jennifer Fortino Jeffrey Cohen Craig Effron and Company Nicolas T. Ferreri Ira Golub HM Sprinkler Inc Stephen Hanson Henry Myers Plumbing and Heating, Inc. Jennifer Jordano Miki Kagan and Sheldon Werdiger

HUB International Lisa and Kyle Kliegerman Fay Ann Lee David Lesch John P. Livingston Richard H. Maidman Martin D. Mann Susan Mazzoni Sonnet and Ian McKinnon Terry and Thomas Messner The New Yankee Stadium Community Benefits Fund Joseph L. Parker, Jr. Anthony Pesco Kristin and Robert Rahr Steve Schott Dominique Schulte and Darren Seirer Sports & Arts in Schools Foundation Rebecca Stein Strang Hayes Holding Corp. Stephanie Speranza Lisa M. Volling Ryan Watson Wells Fargo Private Bank Maz Yaghmaie Suzanne Zimmer

#### \$1.000-\$2.499

Kimberly Alexander Jeff Altman American Business Deborah and Clarel Antoine April Horton Claudia Baez and Alejandro Baez Sacasa Kerri Martin Bartlett Eddie Belaval

Bonnie and Joel Bergstein Barbara Best David Bieber David Biro Allison Bodenmann Nick Bollettieri Foundation, Inc. Thomas Brockley Robb Bunnen Dale and Bob Burch Rockland Diagnostic Imagaing Center for Educational Innovati American Express Co. York Chu Monica and Jeff Cohen Dana Comfort Zander Comfort Dana Zucker and Brahm Crame Mary Jane and Glenn Creamer James W. Crystal Robert de Rothschild Donald Dell Niko Elmaleh EmblemHealth The Father's Day/Mother's Day Council, Inc. Lori and Mark Fife Foundation, Inc. Financial Benefits Research Group Jane and William Foster Harold Freeman Fort Lincoln New Town Corporation Samir Gandhi Michael Gelman Brian M. Gillott Jonathan L. Glashow Annette Grant



Eric Hadar and family members celebrate the opening of the Eric D. Hadar Family Foundation Courtyard Terrace.

	Holly Greene
	Oliver Gunn
	Zvi Hahn
	Constance Hall
	Shepard Halsch
	Richard Hanzelko
	Wyatt Haskell
	Laura Jean Hawkins
	HCK Recreation
	Grace and Miguel Hennessy
ion	William F. Hills
	Lawrence Hong
	Ritchey and David Howe
	Karen İkeda
	Cameron Iraj
	The Jacobs Family Fund
er	Richard Kessler
	Dani and David Kirsch
	Howard Kleinman
	Peter Kohnstamm
	Kay Koplovitz
	Jordan Labkon
	Logan Langberg
	Netter Foundation, Inc.
	The Lucy Foundation
	Lawrence Mandelker
	Nicholas Martini Foundation
	Melanie Meyers and Edward May
	Mercedes Michel
	Christopher Moore
	Morse Family Foundation
	Andrew L. Morse
	Alvin Murstein
	Graham H. Nix
	Annie O'Connor
	Daniel W. O'Connor
	Olympus Holdings
	Anne Straton Pierson

Anna Pinedo Jason Pinsky Brett Pollak David Raab John Rice **Richard Solomon** Robert M. Rosner Darryl Schaffer Connie Seav Stephen Shapiro Shearman & Sterling LLP Robert Siefert Jeffrey Sloves Rachel and Matthew R. Snyder Pamela Sporing Staples Business Advantage Edward Stiefel Ron Sussman Laura Thompson Deborah Tipton Alice Torre Jean L. and Raymond S. Troubh Fund Gordon Uehling Peter F. Vallone Loretta Van Raalte Daniel Videtto Stanford S. Warshawsky Robb Wehmueller John L. and Sue Ann Weinberg Foundation Sheldon Werdiger Charles Whittingham Cici and Alan Wilkinson William C. and Joyce C. O'Neil Charitable Trust Rose and James Wolfe Ross Wollen



Tory Kiam honors his father Victor Kiam during the April Stadium Dedication ceremony.



Leadership Luncheon honorees former New York City Mayor David Dinkins (L) and Nick Bollettieri (second from R) were presented by Billie Jean King and Tennis Channel CEO Ken Solomon, respectively.

#### \$500-\$999

Peter Aarts Alexander M. Acklev Jerome Alpern Valentina Antill Nancy Aranow Baldwin Brothers, Inc. **Richard Baron** Mollie Bellick Ray Benton Harold Birnbaum Michael Borkowsky Debra and Steven Bricker Roger B. Briggs Gary Brody Bronx-Lebanon Hospital Laura Tisch and Stafford Broumand David Brown Diane Buchman Mark Canno Mark Capehart Harolyn Cardozo Yasmin Carey Gregory Cilek Deborah Ciolfi Alison Coleman Elo Comfort Ken and Diane Corba Howard Cowan Elissa F. Cullman and Edgar M. Cullman Ir Slobodan Damiyano Alexandra Dell James G. Dix Edmund C. Duffy Sydney Duplak David Einhorn Engel and Volkers New York Real Estate, LLC Dinah and Uri Evan Amal Farhat Barry F. Faust Financo Rebecca and Roger Fine **Richard Fleishman** Sara Fornaciari Maria and Dmitriy Genkin Robert Gibbons Leslie Gittess Martin Goldberg Kelly Goodhart David Gould Jonas Grossman Gina Pampena and David Harland Robert Harrison Anne and Steve Hentschel Ann and Weston Hicks Craig Hoover Jay Horowitz Jayen Madia Venus Jones Elodie Pinaud and Jamie Juan llse E. Kagan Kantor, Davidoff, Mandelker, Twomey, Gallanty and Olenick P.C. Jeffrey Karsh David Kaufman Eric Kaye Anne and John Kelly

Marie Kellv

Jonathan Knipe

Eliza Kontulis

Hannah Kohlman

Williiam Kramer Ward Kruse Keith Jeffrey Laskin William P. Lauder Fund Thomas Lee Alice Levine Oliver Libby Juana Libedinsky Marc Lowitz John MacIntosh Kunj Majmudar Dana Mancuso Douglas Mason Mark Mason Randy Master lan McCormick Carl McDougall Tracy McEvoy Joseph McLaughlin Steven Michaelson Antonia and Spiros Milonas Debbie and Robert Mitchell Heather and George Mitchell Douglas A. Morse Shirley Nannini Nancy and Daniel Neff Anne and Charles Niemeth Sumit Nihalani Joanmarie and Tom O'Connor Lindsay O'Donnell Karen O'Sullivan Gillian Pinchin Teresa Pine Fotios Piniros Poonam and Naryad Prasad Edward Ricchiuto Michele Rothstein Paul Rubenstein Mindy Schneider Marvin C. Schwartz Joseph Shabot Selma and Alvin Silverman Foundation Steven Simkin Jacqueline W. Slifka Linda Jane Smith **Richard Smithline** John G. Snyder Tom Sperry Jacinta Stark Claire Stull Amir Sultan Walid Tamari Carole and Philip Taylor Brenda Thompson Judith and Michael Thoyer Karen Urban Annica van Starrenburg Susan and James Verna Rosalind P. Walter Foundation James J. Wilson Andrea Wong Barbara and John Wynne \$250-\$499 Ginny Apple Arun I and Asmita Bhatia Family Foundation

Christine Aschwald

Lois and Marc Backon

Roger K. Baumberger

Robin Kiam Aviv

Lucas Batzer

Joe Beebe

Joe Blatt



Slam Champion Andy Murray. NYJTL's Tournament Team participated alongside their idol.

Heidi Bliss Augie Bloom David Caldwell Alex Camacho **Bailey Carson** Jason Carter Lin Chen Cathryn Collins Greg Conner Kaitlin Connors Cody Correa Grant Cox CS Craig Family Foundation Diane and Scott Crystal Joel Davis Kristina Dell Benjamin Doller Gretchen Drennan Jill Driban Hayden Dunbar Gina Emdin Andrea Finkelstein Donna Fitzgerald Miguel Garcia Michael Gelb Carol Gilman Pamela Glick Matthew Grabell Francis Greenburger Lorrie L. Guiza Kelly M. Halper

Sally Henry Michael Horgan Kristin Hovencamp Lee Hunter Cena Jackson William James Russ F. Jellinek J.R. Johnson Pamela Johnson Shirley Johnson Joy Jones Mark Kaschenbach Ellen Jewett and Richard Kauffman Patricia Kaufman Lisa Kelly Jonathan Kim Scott Kimmel Bradford R. Klatt Jacqueline Klinger and David Price Craig Klosk Steven Koeppel Milana Kosovac Diane G. Kranz Neil Kreinik Jessica Kruskamp Howard Labkon Rafael Lamberti Laura and Kyle Lanigan

David Lee Hamilton

The state-of-the-art Cary Leeds Center was selected for the filming of an Under Armour commercial featuring Grand

Vicky Lasseter K-Ming Lee Joshua Lefkowitz Lesch-Percy Foundation Laurence S. Levy Beatriz Luna Vida Marilan Lund James Maher, Jr. Uday Gobind Mahtani William Marron Tom McDermott Thomas Melton Faith Menken Judy Michaelson Alexis Mintz Montefiore Medical Center Richard A. Morton Jacob A. Myers Todd Parker James Parsons Kim Pillar Roger Pine Phillippa Portnov Terri Pucin Weston Quasha Mike Reickert Cecilia Robles Ronald S. Rolfe Eli Rubin William F. Ryan Community Health Center

Scott Salmon Dan Salvatore Wendy Samuel Ryan Seidman Jared Shapiro Robert William Shapiro Elizabeth Sherman Ned Sherwood Chris Silva Perry Silver The Slovin Foundation Gerard Smith Linda Spratt Meredith and Ben Stein Mika Sterling Eli Talbert Jaclinn and Michael Tanney Soo Mi Thompson Joel Tractenberg Yigit Uctum Daniel Urban Charlotte E. Viener Candace F. Wark Karin Weiner Lorraine and Marc Winsberg Peter M. Wolf Women's Country Club Tennis League Vanessa Wyndham Bruce Young Alex Zamoyski

# profiles

"Tennis has taught me to have more discipline and to strive more for what I want."

#### MEET CHRISTOPHER

Christopher, 15, is serious about his game. Born in the Dominican Republic, he traded in his baseball bat for a tennis racquet. Christopher discovered the Cary Leeds Center while walking through the park one day, fell in love with the game, and never looked back. In less than two years, Christopher's meteoric improvement has landed him a spot on NYJTL's Tournament Team.

#### MEET CHRISTINA

CARIL

Christina, 16, is at the top of her game. This NYJTL veteran has been playing in the program for 11 years — ever since she can remember. Now a nationally-ranked junior, a member of NYJTL's Tournament Team and an honors student at Bronx High School of Science, Christina has her sights set on college tennis and a bright future.



perseverance, hard work, and mental toughness have significantly impacted my life off court."

# financials

Net assets — end of year	\$11,792,837	\$12,039,812	\$11,845,883	
Restatement			450,000	
Net assets — beginning of year	12,039,812	11,845,883	8,909,679	
Change in net assets	(246,975)	193,929	2,486,204	
Depreciation expense	(580,434)	(573,051)	(10,863)	
Dperating surplus before net assets and depreciation expense	333,459	766,980	2,497,067	
Operating surplus before not assets				
Total expenses	13,687,101	13,263,871	12,317,369	
Start-up cost (Leeds construction)			201,871	
Management and general Fundraising	1,645,538 552,735	1,088,107 546,485	807,642 557,768	
Total program services	11,488,828	11,629,279	10,750,088	
Education	9,045,703	9,124,965	9,440,809	
Cary Leeds Center	1,606,295	1,305,379	1,303,273	
Program services Tennis	836,830	1,198,935	1,309,279	
EXPENSES		,,		
Total revenues	14,020,560	14,030,851	14,814,436	
Miscellaneous Income	50,882	57,183	164,235	
Tournaments	· · · ·	214,561	150,324	
Special Events (Net)	1,746,624	1,730,542	1,483,161	
General Capital	103,340 135,196	52,908 633,994	91,185 2,220,578	
Contributions	, ,	, -		
Cary Leeds Center – program fees	1,089,925	675,491	33,230	
Program revenue	402,337	10,515	53,250	
Government grants Foundation and Corporate grants	\$10,491,996 402,597	\$10,337,782 317,875	\$10,370,119 281,584	
	¢10,401,000	¢10,777,700	¢10,770,110	
	FY2017	FY2016	FY2015	

(A) In FY2017, Tournaments are included in Leeds Center.

# nyjtl board of directors



Mayor David Dinkins.

#### **OFFICERS**

Martin S. Goldberg, *Chairman* Tory Kiam, Vice Chairman Carlos Cuevas, Vice President Karen Ikeda. Vice President Steven Simkin, Vice President Robert Horne, *Treasurer* Polly Scott, Secretary George Guimaraes, President & CEO

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NYJTL Board members at the annual Leadership Luncheon with honorees Hall of Fame coach, Nick Bollettieri and former

Kyle Kliegerman Fay Ann Lee Larry Leeds Arlene Maidman Bruce Manson Randy Master Mercedes Michel Sidney Migdon Mark H. Rachesky Robert Rahr Matthew Snyder Rebecca Stein

#### **EMERITI**

Lewis H. Hartman, *Chairman Emeritus* James R. O'Neill, President Emeritus Lawrence B. Benenson, *Director Emeritus* Peter Malkin, *Director Emeritus* As of June 7, 2017

#### "Through tennis, lives can be changed and spirits reclaimed."

– Arthur Ashe



Grow with the Game

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